

Statement by KKCG Maritime at the Annual General Meeting of Shareholders of Ferretti S.p.A.

Chairman,

on behalf of the shareholder Azur a.s., holding an interest equal to 23.23% of the share capital of Ferretti, we hereby submit the following, requesting that this statement be fully and accurately recorded in the minutes.

As formally ascertained by the Presidency of the Council of Ministers, Ferretti falls within the scope of companies holding assets and relationships of strategic importance pursuant to articles 1 and 2 of Decree-Law No. 21 of 15 March 2012, i.e. Golden Power Regulation.

In particular, since 2016, Ferretti has established within its organisation a division dedicated to the development of vessels for the defence sector, known as the Ferretti Security Division (the well-known “FSD Division” of Ferretti), which uses technologies developed in the civilian sector for the design and construction of new military vessels intended for institutional clients both at national and international level. Ferretti has progressively expanded and modified its scope of operations, acquiring clear relevance also in the defence and national security sector through the development, design and construction of naval units intended for institutional and military use. Such evolution has entailed a qualitative change in the nature of the activities carried out by Ferretti and the consequent, already ascertained, inclusion of the Company within the perimeter of entities holding strategic assets pursuant to articles 1 and 2 of the aforementioned Golden Power Regulation.

From the moment Ferretti acquired such strategic qualification, a specific obligation arose for the Weichai Group, as the relative majority shareholder of non-European nationality (through Ferretti International Holding), to notify the Presidency of the Council of Ministers pursuant to the Golden Power Regulation in relation to the holding of its interest in a company owning strategic assets for defence and national security.

Such qualification has been expressly affirmed, inter alia, in the resolution of 15 January 2025 and subsequently reiterated in the resolutions of 9 February 2026 and 8 April 2026, all of which are already known to the Company.

Based on information available from public sources and press reports, it appears that the aforementioned notification obligation has never been fulfilled by the Weichai Group, which – despite controlling Ferretti within the meaning of article 93 of the Consolidated Financial Act (TUF) – would seem to have knowingly operated in breach of the obligations set forth under the Golden Power Regulation.

Furthermore, as highlighted in recent press articles, it appears that several individuals of Chinese nationality, or otherwise connected to the Weichai Group, have recently acquired significant shareholdings

in Ferretti in view of today's shareholders' meeting. Such circumstance may conceal concerted action and/or the existence of undisclosed shareholders' agreements among such parties. Should this be established, in addition to clear violations of the Golden Power Regulation, there would be further serious consequences under both Italian law and Hong Kong law. In particular: (i) under Italian law, there would be a breach of the disclosure requirements applicable to shareholders' agreements (Article 122 TUF), with consequent effects on the validity of any shareholders' resolutions adopted with the decisive vote of such parties; and (ii) under Hong Kong law, there would be an obligation on such parties, jointly and severally, to launch a mandatory general tender offer for Ferretti shares.

The above has been the subject of a detailed complaint submitted to the Presidency of the Council of Ministers and sent for information to Consob and Ferretti on 11 May 2026.

In light of the above, and considering the severe sanctions that may also be imposed on Ferretti as a result of violations of the Golden Power Regulation – thus also in the interest of the Company and its shareholders Azur a.s., – pending the necessary investigations by the competent authorities already seized of the matter – hereby requests:

1. that the exercise of voting rights by Ferretti International Holding be immediately suspended with respect to its entire shareholding in Ferretti; or, alternatively,
2. that the present shareholders' meeting be adjourned to a date following the completion of the ongoing investigations by the competent authorities.

I conclude by noting the situation of conflict of interest affecting the majority of the members of the board of directors of Ferretti, including the Chairman, who hold managerial roles within the Weichai Group, and by inviting each of them to adopt the required decisions solely in the interest of Ferretti and not of the shareholder by whom they are employed.

We look forward to your response, expressly reserving the right to take all appropriate legal actions before the competent authorities should the requests of the shareholder we represent not be upheld.

KKCG

KKCG is an investment and innovation group with expertise in entertainment, energy, technology, real estate and more. Founded by entrepreneur, investor, and philanthropist Karel Komárek, KKCG employs over 16,000 people in over 40 countries across its portfolio companies, with more than €15 billion in assets under management. KKCG's businesses include, amongst others, Allwyn, a multinational lottery-led entertainment company; MND Group, an international producer and supplier of traditional and renewable energy; Aricoma and Avenga, providing comprehensive IT services and custom software development around the globe; and KKCG Real Estate Group, complemented by a portfolio of diversified ventures, which includes start-ups, biotechnology, maritime and consultancy.

With operations on several continents, KKCG businesses draw on capital, networks, and insights from across the group to enable profitable, sustainable growth for the long term.

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